

III ACTION LAB - REPORT ON THE RESULTS OF THE WORKING GROUP ON SUSTAINABLE GROWTH

Synthesis of the flagship

PILLAR 3 – FLAGSHIP 3.3: PROMOTION OF SUSTAINABLE GROWTH OF THE AI REGION BY IMPLEMENTING ICZM AND MSP

“Maritime spatial planning plays a central role in delivering Europe’s decarbonisation and biodiversity protection objectives”(COM 2021 240 final)

HARMONISATION OF APPROACHES

Coherent and coordinated MSP plans (and ICZM processes) across the coastal zones and the marine regions

DEVELOPMENT OF DATA

Setting up of a complete set of data and information, by fostering cross-border cooperation with respect to data acquisition and management

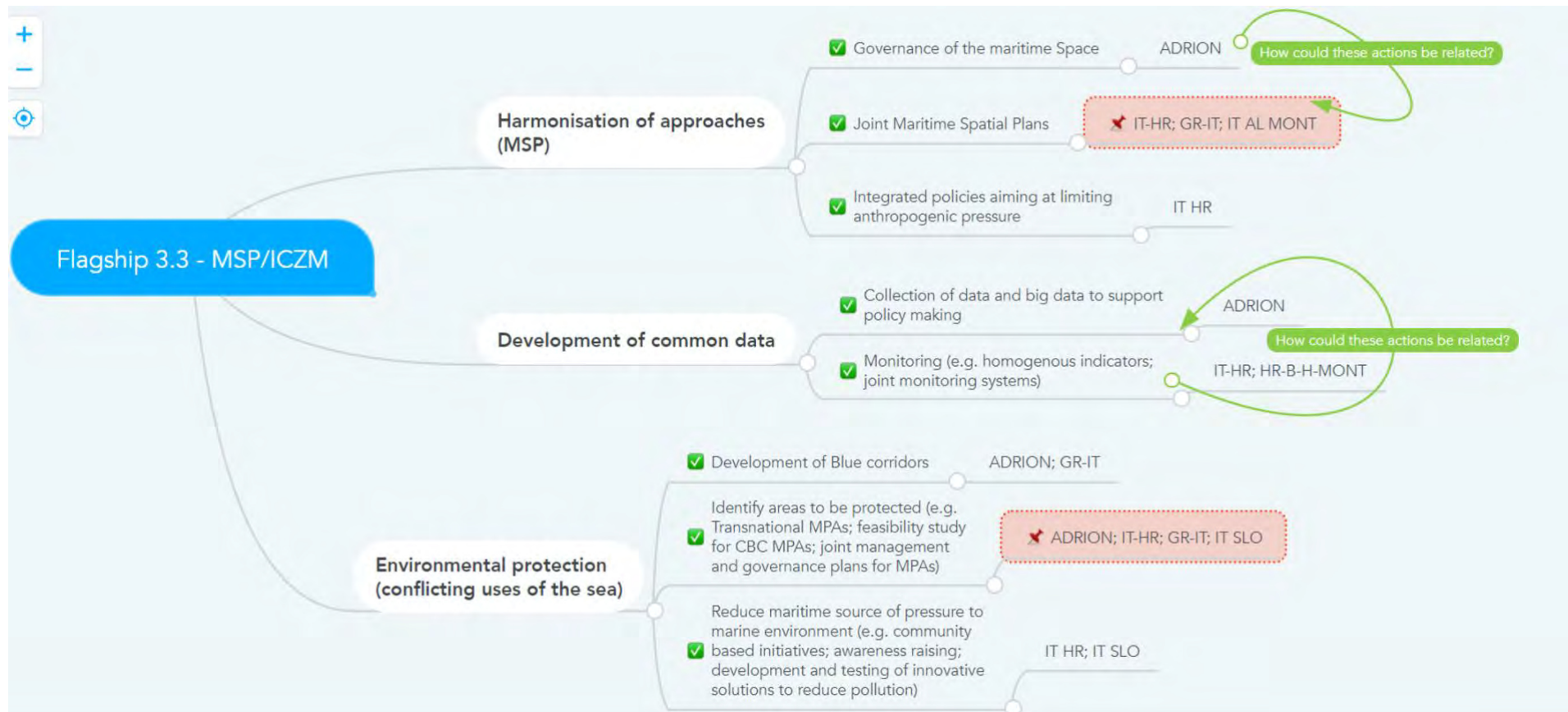
PROTECTING THE ENVIRONMENT

- Reduce the pressure of human activities on marine resources;
- Areas to be preserved (protected areas/hot spots)
- ecological connectivity (habitat/blue corridors)

RESULTS OF THE DISCUSSION

- The participants – representatives of the IT-HR, IT-AL-ME, RS-ME and Adrion Programmes – agreed on the flagship architecture and on the principle of boosting higher level of complementarities between Programmes may be strengthened on the of concrete topics contained in the flagship, that represents a good roadmap as well.
- Mainly ICSM, MSP and Harmonisation of data (overarching and horizontal aspect) are the main priority for this flagship.
- Concerning the tools, the principal need is to define a common set of evaluation criteria for project proposals concerning coherence with EUSAIR and the Flagship. Some of the new Programmes are including in their drafts specific reference to the Flagship for each specific objective and they imagine launching call for projects focused on some flagship (such as IT-HR for strategic projects).
- Platforms for programme exchanges are regarded as extremely valuable, particularly because they allow for exchanges between CBCs and between ADRIAN and CBCs. A network of Mas (see the Baltic example) would serve as a relevant discussion forum for the coordination and the alignment of the call's calendars. Programmes specifically expressed the relevance of common calls or common elements (topics, type of actions etc.) as well as the need for “capitalising” on results and common resources, linked to the coordination role of ADRIAN. For this point, the suggestion is that ADRIAN might provide the framework for specific calls on the topics of the flagship whilst CBC programmes can implement specific actions at their level.
- Programmes also suggested the involvement of pillar’s coordinators by providing inputs to the calls and actions to be supported and financed, as well as input to concrete proposals. In this sense, joint thematic clusters/platforms/groups of projects (including all strands) as well as the involvement of TSG members as well as the link with TSG’s annual work plan.
- Based on the ADRIAN’s experience, the thematic clusters already implemented could be used as informal platforms for exchange and integration, as well as a discussion forum for projects’ coordination and integration of actions and alignment with TSG inputs and members.

Question 1: Let's have a look all together to the list of actions we collected in the past Lab? Are you curious to know more about the action XY? Please, feel free to write any sort of questions, even the fuzzy ones are welcome.



Facilitator introduce the TSG expert for this group. No questions are raised by the participants, the same as validated during Lab 2.

- The participants find the flagship well defined and complete and, in their opinion, synergies and complementarities must be now unlocked at a more operational level (implementation of the actions).
- This flagship is very detailed and actions to be supported are clear, especially in terms of soft activities (such as training, networking, agreements, definition of joint models / practices, etc.)
- Programmes emphasized the importance of distinguishing between different levels of complementarities and interactions among programmes. The participating programmes expressed the need of a clear definition of the roles among different strands (cross-border vs. transnational), where the TN programme ADRION could play a relevant role at policy-making level. Depending on the topic, a higher or lower degree of complementarity may emerge and only in some cases a higher level of synergies may be required.

Question 2: What patterns of cooperation can we consider for which group of actions?

After summarizing the two shared topics, the Facilitator calls on the participants to think on how we can move forward and how to link projects together.

The participants agree on the fact that synergies may be created supporting the increase of networking actions among public authorities and the authorities responsible for ICZM and MSP.

Another important element is the continuous development and harmonisation of data.

Which actions do we want to focus on?

Type of Actions (from Lab 2)	Aspect 1. Consistency with the EUSAIR context			Aspect 2. Capitalisation factor			Aspect 3. Innovativeness			Other comments
	Score 0-5	What is done well	What should be improved (and how)	Score 0-5	What is done well	What should be improved (how)	Score 0-5	What is done well	What should be improved (how)	
Harmonised approaches and models (governance)	5	Community involvement(IT-AL-ME), local actors Action plans and pilot actions developed by 14-20lt-Hr projects		5	Involvement of local actors Action plans and pilot actions developed by 14-20lt-Hr projects		2			
Development of common data	5	lot of initiatives to get inspired from	Not strategically connected	5	Framework already available (ADRION PORTODI MARE)	Improving quality of data and data-sets Adrion could merge the tools and data fromCBC programmes (projects' examples	5		integration, collection and availability	

		Action plans and pilot actions developed by 14–20 It–Hr projects			Action plans and pilot actions developed by 14–20 It–Hr projects	to be identified by each programme)				
Establishment of new protected marine areas	5	– networks of existing protected areas – networks of authorities responsible for coastal management	more focus on this topic for the future (ADRION)			– good management practices from existing protected areas – environmental authorities working together	5	complied the obligation of EU legislation and UN goals	fill the gap in terms of legislation	

Result 1: List of actions

- A. Harmonised approaches and models (governance): by means of local actors’ involvement and specific local action plans
- B. Development of common data: by means of a strategic development and implementation at EUSAIR level
- C. Establishment of new protected marine areas: by merging the current efforts and consolidated management practices with the emerging new ones, also in terms of legislation

Question 3: What hypothesis/conditions can improve integration/complementarities of actions among programmes?

The Facilitator present the third step of discussion concerning the roadmap presented in the plenary session and invites the participants, starting from the topic of increasing networking, to reflect on how we can put synergies it into practice.

As contribution to the discussion TSG expert underlines the importance for Programs to involve stakeholders MSP sector and have a multi-stakeholders based cooperation.

The topic of networking presents a good basis for chains of projects.

Participants also agree on the fact that the creation of an inter-programme working group may be a good idea to continue the discussion about synergies, meeting on a regular basis, at least on a semester basis or on the need. The WG may be composed by programme project officers/JS staff. The aim could be to share experiences about projects and their interconnections, for example on voucher experiences and continue the co-working.

The roadmap

Actions/steps (from the roadmap)	Level 1. At programme level			Level 2. At inter-programmelevel			Level 3. At EUSAIRTSG Level			Other comments
	Score 0-5	What is done well	What should be improved (and how)	Score 0-5	What is done well	What should be improved (how)	Score 0-5	What is done well	What should be improved (how)	
Agree on the embedding process by Task Force	5	including of information in the draft programmes (synergies and complementarities)	sharing of the process and approval, where relevant	the same as previous Level 1			0			

<p>Definition of operational steps (tools and calls)</p>	<p>5</p>	<p>planning and drafting</p>	<p>approve the relevant tools for a smooth implementation of the actions</p>	<p>0</p>		<p>very difficult according to the different administrative contexts and framework</p> <p>conflict with programme implementation needs and features</p> <p>Setting up a specific thematicWG (steady communication and connection) or use existing one (adriatic ionian group) one working group with all flagships please</p>	<p>0</p>		<p>support in content possible, timing coordination would be complex</p>	
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Question 4: What actions/support can be given to support the complementarity in embedding?

The Facilitator invites the participants to conclude the session with the agreement on how to proceed in the next steps for working together among Programs improving the embedding, that seems quite clear from the interaction and definition exercise performed up to now.

The participants agree on the possibility of the EUSAIR Network to be proposed to the respective MA and Task Force, in order that the decisional bodies may decide on the ideas shared.

Another important think may be to define common set of EUSAIR evaluation criteria among Programs.

Results for the roadmap

- Set a working group among Programs discussing actions for synergies and embedding processes
- Define and share a common set of evaluation criteria for EUSAIR and Flagship
- Improve interprogramme capitalization building on the first calls, especially those targeted on flagships
- Prepare some ideas for the topics of the strategic projects as well as providing common support and guidance (tools) to the beneficiaries
- Organise common infodays and support to applicants, or use the same materials and tools

Participants

PARTICIPANTS	TSG EXPERT	FACILITATOR	CO-FACILITATOR
Mauro Novello (IT-AL-ME)	Iztok Skerlic	Ivano Magazzu (Interact)	
Ileana Inglese (IT-AL-ME)			
Francesca Bonesso (IT-HR)			
Giulia Frattini (ADRION)			
Adela Franja (ADRION)			
Emil Kocan (RS-ME)			

Links:

Mental Map	(AGGIUNGERE)
Tool 1	https://docs.google.com/document/d/1l74MI8W31XNXrnDFznDKRs0exO2Vjeb-ZPQfacG1dwl/edit
Tool2 & Roadmap	https://docs.google.com/document/d/1WOVVn9xUUUVIWCynywsXd6n3FVDvFhhsK5d9CEJj5lo/edit

REPORT ON THE RESULTS OF THE WORKING GROUP ON MARINE TECHNOLOGIES AND BLUE BIO-TECHNOLOGIES

III ACTION LAB

INSTANT REPORT OF THE FLAGSHIP



List of actions identified

Action A: Cultural and thematic routes and itineraries

Action B: Governance model linked with cross border and transnational bodies

Action C: Digitalization

The selection of the actions was discussed starting from the mindmap developed in action lab 2. See annex 1 (mindmap) and annex 2/3 (Table Critical friends)

Final results: Roadmap- How to start with embedding

Set up inter- programme permanent working groups (JS and MAs)

Technical groups working in TORs for call (MAs members and Experts)

Joint strategic/standard umbrella projects (ADRION)

After an analysis, the facilitators, the expert and the participants summed up. They chose the "most promising types of actions", with programmes willing to lead the coordinated action.

See annex 2/3 (Table Critical friends) and Annex 4 Roadmap map

RESULTS OF THE WORKING GROUP

Main results of the discussion

- The participants – representatives of the Programs – **agreed on the main topics** in which a higher level of complementarities between Programs starting from the mindmap
- Concerning the actions that may help the embedding process, the participants agree on the usefulness of creating a **cross-programs working group**, composed of technical experts of JS/MA, that could meet at least once a semester to discuss and promote how to proceed.
- About the **chains of projects**, even if some examples are identified, this experimentation is considered very complex to implement as it needs specific procedures for the calls

Question 1: Let's have a look altogether to the list of actions we collected in the past Lab. Which are the types of activities in which we can find a higher level of complementarities?

During the discussion held on the II Action Lab for WG 1, the participants shared, through the mental map (see figure above)

The majority of involved programs has defined actions with the coordination of the facilitators encouraging participants to engage in a review and feedback process.

The two principal objectives for the III Action Lab are presented:

- on one side, to refine the list of types of actions for which programs may create synergies, concentrating on those where programs may work together;
- on the other side, the complementarities measures among programs

The Facilitator asks the participants to reflect on the topics presented, taking into account the presentation shown by the TSG Expert during the plenary session, to select at least three of them which offer the largest scope for complementarity. The facilitator suggested focusing on:

A: Cultural and thematic routes and itineraries

B: Governance model linked with cross border and transnational bodies

C: Digitalization

The facilitator invited the participants to reflect on them and prioritize the topics, also taking the opportunity to ask questions to the TSG Expert.

Question 2: What patterns of cooperation can we consider for which group of actions?

The Facilitator calls on the participants to think about how we can move forward and how to link projects together and answer the question: which actions do we want to focus on?

For the cultural and thematic routes and itineraries, the group recognises **a high consistency of thematic routes at the EUSAIR level**. Besides, the multilevel **government of touristic strategy** can be considered a fundamental asset for the EUSAIR embedding with a considerable involvement of the stakeholders. The programmeinvited to view the Natura2000 areas as an ecosystem for the new touristic ecological flows in the EUSAIR area.

Improve joint marketing actions with innovative packages and setting up a common standard for cultural routes can valorise the intangible and tangible heritage resources of the EUSAIR area.

Regarding the governance model linked with cross border and transnational bodies all the programme invited **to create a structured governance model** with linkages with ITI , LAG and other territorial bodies and agencies.

In addition, there are also **digitalisation** also indicated by the TSG expert. All the participants hope to have an improvement of digitalization facilitating virtually experiences with an effort for **training and upskills** of people involved in the tourism sector.

Question 3: What hypothesis/conditions can improve integration/complementarities of actions among programmes?

The facilitator presents the third step of discussion concerning the roadmap presented in the plenary session and invites the participants to reflect on how we can put synergies into practice.

As a contribution to the discussion, the TSG expert underlines the importance of programs to make **joint marketing activities involving stakeholders with a multi-stakeholders-based cooperation.**

There is an opportunity to work on parallel calls for small projects in all EUSAIR areas defining common TORs for parallel and separate calls from different programmes.

The WG-working group can be the place where there will be a constant dialogue among TSG experts and programmes experts. Participants also agree that the creation of an **inter-programme working group, involving national level and thematic experts**, may be a good idea to continue the discussion about synergies, meeting regularly. The WG may be composed of programme project officers/JS staff, also involving national level and experts. The aim could be to share experiences about projects and their interconnections, for example, on voucher experiences and continue the co-working.

Question 4: What actions/support can be given to support the complementarity in embedding?

The Facilitator invites the participants to conclude the session with an agreement on how to proceed in the next steps for working together among Programs improving the embedding.

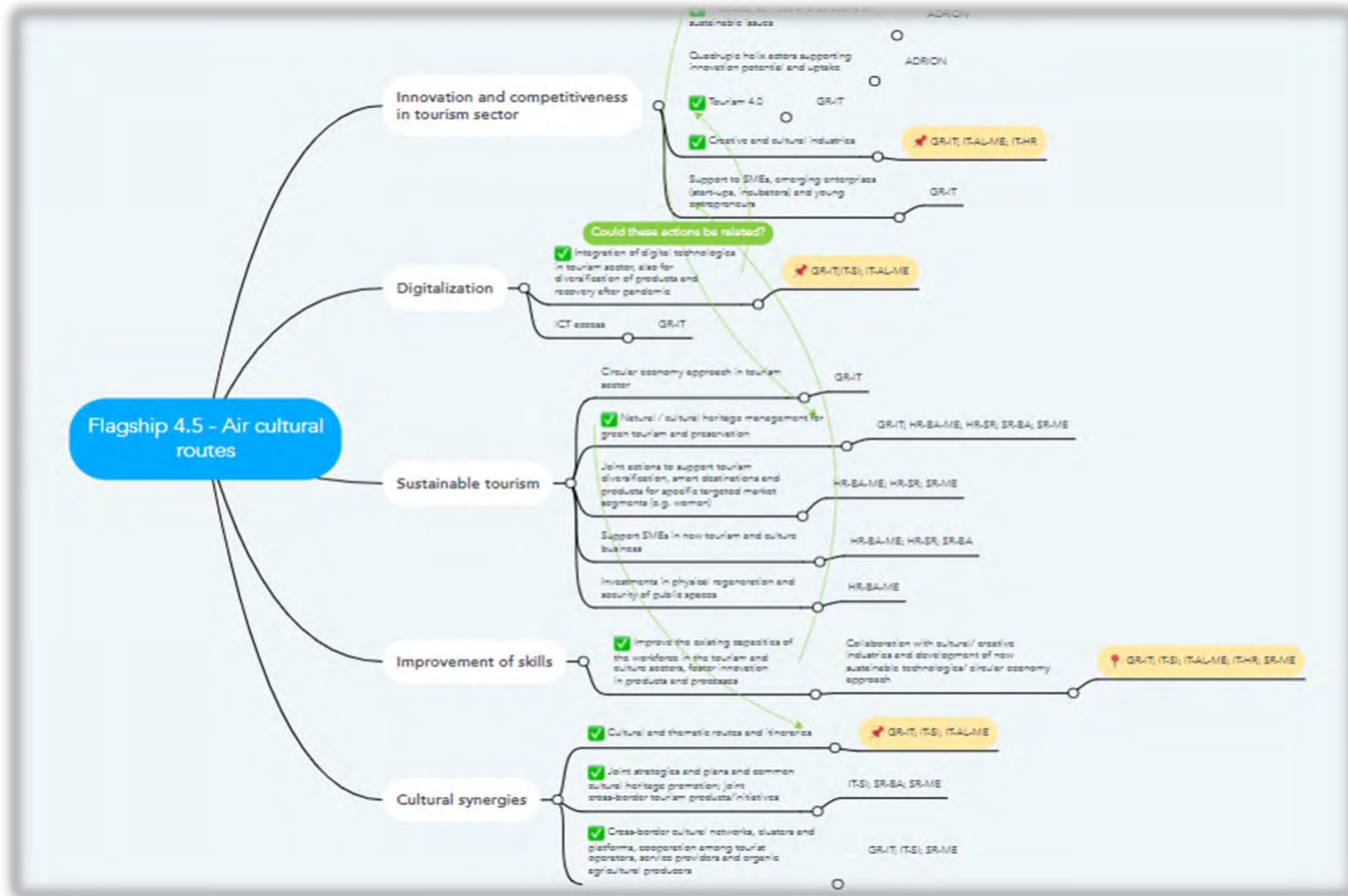
The Programs agree that they will present the proposals of the EUSAIR Network to respective MA and Task Force, in order that the decisional bodies may decide on the ideas shared.

With specific reference to the Adrion complementarity, **umbrella project and cross border projects** chains of projects idea can be put in place, for example, identifying specific evaluation criteria,

LIST OF THE PARTICIPANTS

PROGRAMME	NAME	SURNAME	ROLE
ACT	Germana	Di Falco	Facilitator
Facility Point	Paolo	Rotoni	Co-Facilitator
	Vlasta	Klaric	TSG Expert
Serbia - Bosnia; Serbia - Montenegro	Zivko	Kolasinac	Programme expert
Serbia - Bosnia	Irena	Markovic Vilotijevic	Programme expert
Italy - Slovenia	Francesca	Sibilla	Programme expert
Italy-Croatia	Angelo	Mason	Programme expert
ADRION	Jelena	Kolic	Programme expert
Serbia - Montenegro	Mithat	Bahovic	Programme expert
Serbia - Montenegro	Vladimir	Petrovic	Programme expert
Serbia - Montenegro	Danijela	Konic	Programme expert
Serbia - Montenegro	Milijana	Matovic	Programme expert

Annex 1 Mind Map



<https://www.mindmeister.com/map/2030771205?t=8aZVZHWpUY>

Annex 2 Which actions do we want to focus on?

Type of actions (from Lab 2)	Aspect 1. Consistency with the EUSAIR context			Aspect 2. Capitalisation factor			Aspect 3. Innovativeness			Other comments
	Score 0-5	What is done well	What should be improved (and how)	Score 0-5	What is done well	What should be improved (how)	Score 0-5	What is done well	What should be improved (how)	
Action A Cultural and thematic routes and itineraries		High consistency of lot of thematic routes	Improve multilevel government of touristic strategy? Involve stakeholders as much as possible		Several experiences in developing cultural routes Natura 2000	Ecological Ecosystem as touristic asset for EUSAIR			Improve Joint marketing action Setting up a common standard for cultural routes Innovative packages, Valorization of intangible and tangible heritages resources	IT SLO Small scale projects
Action B Governance model linked with cross border and transnational bodies			Joint governance model and permanent link with ITI, LAG and other territorial bodies						Improve a shared Management system Training and upskills	
Action C Digitalization									Improving digitalization, virtually experiences	

Link: https://docs.google.com/document/d/1N_tagr1chdh15Brqn6KIW9XdNWUR_YOMboJw6k9fzYA/edit

Annex 3 Roadmap

Actions/steps (from the roadmap)	Level 1. At programme level			Level 2. At inter-programmelevel			Level 3. At EUSAIR TSG Level			Other comments
	Score 0-5	What is done well	What should be improved (and how)	Score 0-5	What is done well	What should be improved (how)	Score 0-5	What is done well	What should be improved (how)	
Step 1 Set up inter-programme permanent working groups (JS and MAs)			Parallel for small projects			Working group maintain TSG expert connections				Cultural routes Governance model Digitalization
Step 2 Technical groups working in TORs for call (MAs members and Experts)			Involve also national level and experts							Cultural routes Governance model Digitalization
Step 3 Joint strategic/standard umbrella projects (ADRION)			Adrion complementarity umbrella project and cross border projects							Cultural routes Governance model Digitalization

Link: https://docs.google.com/document/d/1N_tagr1chdh15Brqn6KIW9XdNWUR_YOMboJw6k9fzYA/edit

Annex 4 Roadmap mind map DA CAMBIARE SENZA COMMENTI FLAG 2

